



## Case Study 1 Credit Scoring

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### Outline

**Problem definition**

**Data sets**

**Models: Logistic Regression, IDT, CN2, Neural Nets, etc.**

**Model building issues**

**Model evaluation**

**Research and implementation**

### Problem definition

*Basis for financial institutions to evaluate the likelihood for credit applicants to default*

- Goal: Discover a credit scoring model from data (grant or reject credit)
- Given: data set of applications for a bank loan containing:
  - Population repays their loan -> labeled "good"
  - Population goes into some form of default -> labeled "bad"
- Model building
  - Build a model that can discriminate population 2a from population 2b
  - Usually treated as a classification problem
  - Typically want to estimate  $p(\text{good} | \text{features})$  and rank applications
- Widely used by banks and credit card companies
  - Similar problems occur in direct marketing and other "scoring" applications

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### Different applications for Credit Scoring

- Other financial applications:
  - Delinquent loans: who is most likely to pay up
    - Uses historical data on who paid in the past
    - Often used to create "portfolios" of delinquent debt
  - Customer revenue
    - How much will each customer generate in revenue over the next K years
- Predicting marketing response
  - Cost of a mailer to a customer is order of \$1 dollar
  - Targeted marketing
    - Rank customers in terms of "likelihood to respond"
- "Churn" prediction
  - Predicting which customers are most likely to switch to another brand
  - E.g., wireless phone service
  - Scores used to rank customers and then target most likely with incentives
- Many more....

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### Data sets

- Data from the loan application
  - Age, address, income, profession, SS#, number of credit cards, savings, etc
  - Easy to obtain
- Internal Performance data
  - How the individual has performed on other loans with the same bank
  - May only be available for a subset of customers
- External Performance data:
  - Credit Reports
    - How the individual has performed historically on all loans and credit cards
    - Relatively expensive to obtain (e.g., \$1 per individual)
  - Court Judgements
  - Real Estate records
- Macro-level external data
  - Demographic characteristics for applicant's, zip code or census tract

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### Data sets

- Issues
  - Data entry errors (e.g., birthday = date of loan application)
  - Deliberate falsifications (e.g., over-reporting of income)
- Data sources
- Legal issues
  - US Equal Credit Opportunity Acts, 1975/76
  - Illegal to use race, color, religion, national origin, sex, marital status, or age in the decision to grant credit
  - But what if other variables are highly predictive of some of these variables?

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### Defining Good and Bad

- Good vs Bad
  - Not necessarily clear how to define 2 classes
    - e.g.,
      - bad = ever 3 or more payments in arrears?
      - bad = 2 or more payments in arrears more than once?
  - A "spectrum" of behavior
    - Never any problems in payments
    - Occasional problems
    - Persistent problems
- Typical to discard the intermediate cases and also those with insufficient experience to reliably classify them
  - Not ideal theoretically, but convenient

### Data Set for Model Building

- Sample selection
  - Academic benchmarks: Japanese Credit Data, German Data, US Data
  - Typical sample sizes ~ 10k to 100k per class
  - Should be representative of customers who will apply in the future
  - Need to be able to get the relevant variables for this set of customers
    - Internal performance data
    - External performance data
- External data sources (e.g., credit reports) can result in a very large number of possible variables
  - e.g., in the 1000's
  - e.g., "number of accounts opened in past 12/24/36/... months"
  - Typically some form of variable selection done before building a model
    - Often based on univariate criteria such as information gain

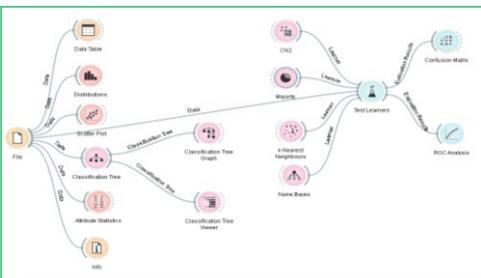
### Examples of datasets

jobclass	purchased	male	married	problematic	age	deposit	payment	months	years	class
no	pc	no	no	no	18,000	20,000	2,000	15,000	1,000	granted
no	pc	no	no	no	20,000	10,000	2,000	20,000	2,000	granted
yes	pc	no	yes	yes	25,000	5,000	4,000	12,000	0,000	not granted
no	pc	no	yes	no	40,000	5,000	7,000	12,000	7	granted

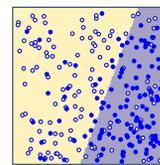
### Models used in Credit Scoring

- Regression:
  - Ignore the fact that we are estimating a probability
  - Typically linear regression is used
- Classification (more common approach)
  - Logistic regression (most widely used)
  - Inductive Decision trees (becoming more popular)
  - Neural networks (experimented with, but not used in practice so much)
  - SVMs – recently used
  - Model combining - some work in this area
- General comments
  - Many trade-secrets, companies do not publish details
  - Generally the industry is conservative: prefer well-established methods
  - Classification accuracy is only one part of the overall solution...

### Example of data mining process



### Logistic Regression Models



Training Data

$$\logit(p_n)$$

$$\log\left(\frac{p_n}{1-p_n}\right) = W_0 + W_1x_1 + \dots + W_px_p$$

Note that near 0,  $\logit(p)$  is almost linear, so linear and logistic regression will be similar

### Inductive Decision Trees – Algorithm C4.5

Good interpretability is an important advantage of IDT

### Evaluation Methods

- Decile/Centile reporting:
  - Rank customers by predicted scores
  - Report "lift" rate in each decile (and cumulatively) compared to accepting evenly
- Receiver Operation Characteristics
  - Vary classification threshold
  - Plot proportion of good risks accepted vs. bad risks accepted
- Bad Risk rate = bad risk among those accepted
  - Let  $p$  = proportion of good risks
  - Let  $a$  = proportion accepted

e.g., can show that, with  $a > p$ , the bad risk rate among those accepted is lower bounded by  $1 - p/a$

e.g.,  $p = 0.45, a = 0.70 \Rightarrow$  bad risk rate must be between 0.35 and 0.78

### Measure of performance

ROC-curve, AUC and Gini coefficient

- Prediction accuracy
- AUC Area under the curve  
 $AUC = \text{area a} + \text{area c}$
- Gini coefficient  
 $Gini = \text{area a} / (\text{area a} + \text{area b})$
- $Gini = 2 * AUC - 1$

### Research and Implementation Issues

- Threshold selection
  - Above what threshold should loans be granted
  - Depends on goals of the project  
e.g., focusing on a small set of high-scoring customers versus "widening the net" to include a larger number (but still minimizing risk)
- Time-dependent classification
  - What really matters is what the customer will do at time  $t+T$
  - Can we model the "state" of a customer (rather than statically)?
- Overrides
  - Loans are still manually "signed-off". The bank may sometimes override the system's recommendation

### Research and Implementation Issues

- Implementation
  - Depends on whether the model is replacing an existing automated model or is the first time modeling is being applied to the problem
  - Many software issues in terms of databases, security, etc
- Monitoring and tracking
  - Important to see how the scorecard works in practice
  - Generating monthly/quarterly reports on scorecard performance
  - Analyzing in detail at performance on segments, by attribute, etc
- Time for a new model?
  - e.g., population has changed significantly
  - e.g., new (cheap and useful) data available
  - e.g., new modeling technology available

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